

Infrastructure Development

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Infrastructure Development

Increase value creation

Barts and London hospital, U.K.



Infrastructure Development (ID) targets

- RoCE (adjusted): 16%
- Committed capital: from SEK 3 bn to 6 bn

ID Markets and outlook,

Market	Outlook	Comment
Nordics	Weak	Limited opportunity Sweden?
Central Eastern Europe	Growing	Increased activity Czech Republic, Slovakia
UK	Strong	PFI strong in school sector Health sector moving to smaller-scale projects

ID Markets and outlook,

Market	Outlook	Comment
North America	Enormous potential	US <ul style="list-style-type: none">▪ <u>Very large</u> infrastructure concessions▪ Uncertainty of timing▪ Fierce competition Canada
Latin America	Strong	Brazil, Chile Highways, power - concessions

ID Challenges

Increase competitiveness - Win in the U. S. - Develop capabilities

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Ny E 39 BUVIKA
Norway



ID Opportunities

- Strategic partner(s)
 - Different footprint, capabilities, skills
- Acquisition(s)
 - Brownfield
 - Greenfield
- Divestment(s)
 - Individual assets
 - “Packaged” assets

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